Collaboration Results in Prestigious Brownlow Award from ASPA
by Heather J. Chartier

An ongoing collaborative effort among faculty members and an MPA alumna has led to the first-ever Brownlow Award presented to a graduate of the UNC-Chapel Hill MPA Program. Heather Martin ’01 and School of Government faculty members Maureen Berner and Frayda Bluestein are recipients of the prestigious Louis Brownlow Award, presented at the American Society of Public Administration national conference in March. Presented annually since 1961, the Brownlow Award recognizes the best Public Administration Review article written by a practitioner.

This prestigious award is named for Louis Brownlow (1879–1963), one of the founders of ASPA and a leader in the formation of the field of public administration. Throughout his career in different levels of government, Brownlow sought to bridge gaps between theory and practice, as well as gaps between different functions and levels of government. The collaboration among Martin, Berner, and Bluestein is in keeping with this tradition.

Berner and Bluestein stress the bulk of their shared accomplishment is due to Martin’s hard work. “It is important to emphasize that the primary recognition is for our MPA alumna, Heather Martin,” Berner said. “It says a lot about the quality of our program when a MPA student-turned-practitioner can produce the type of work that is recognized by a top journal in which any professor would love to be published.”

The three women first collaborated while Martin was an MPA student and a research assistant for Bluestein. While conducting initial research about minority contracting programs, Martin helped create guidelines for local governments for developing evaluative criteria and data for minority contracting programs. Some alumni may be familiar with this work, as it was provided to North Carolina practitioners through the School of Government’s online resources.

Martin’s capstone paper evolved from a request to Bluestein from the City of Charlotte for a summary of legal issues involving disparity.

“I love UNC. I love the quad in the spring and the arboretum in the fall. I love the Pit on a sunny day and Graham Memorial Lounge on a rainy one. I love Roy all the time. But what makes UNC truly special is not our beautiful campus, our distinguished reputation or even our basketball team. It’s us—the student body—who make UNC what it is.”

During the spring semester we are experimenting with new formats for some major MPA events. These include the Alumni Breakfast at the North Carolina City and County Management Association’s winter conference, the Capstone Conference, and graduation. The goals for all three experiments are to make the events more interesting and enjoyable for the participants, and to enable us to better “spread the word” about the strengths and contributions of our MPA program.

**Alumni Breakfast**

On January 31, a record crowd of nearly 100 alumni, students, faculty, staff, and friends attended our annual networking breakfast at the NCCCMA conference. Despite the early hour, everyone was in good spirits and eager to renew acquaintances and make new contacts.

Instead of the traditional director’s report, this year the program featured four students who explained how they applied their knowledge, skills, and experiences to improve local government and answer their call to public service. Sgt. Duane Hampton of the Durham Police Department shared his thoughts about the importance of the Local Government Management Fellows Program to student-practitioners, and he urged managers to encourage participation by their staff. Laura Jensen discussed her consultant team’s project in Gordon Whitaker’s Public Management and Leadership class, which involved working with the Durham County manager’s office. Ryan Ewalt, our first Rothwell Scholar, explained his role as research assistant to David Ammons on a corporate-style benchmarking project to help nine North Carolina cities improve their development review processes. And Justin Amos summarized research findings from his Capstone paper related to assessing the effectiveness of citizen participation in the local government budget process.

At the end of our hour together, the group was energized and engaged, and conversations continued well past adjournment.

**Capstone Conference on Practical Research for Public Officials**

A major MPA event in April is the Capstone Conference, which showcases the results of research projects the second-year students and their advisory committees have been working on for most of the academic year. Previous conferences have been one-day events, and in order to give each student their “20 minutes of fame” a number of concurrent sessions were organized. This approach was pragmatic, but it caused some frustrations as audience members had to choose between competing panel sessions.

The 2008 conference will take a different approach, with all presentations being made at a plenary session. The student presentations will begin after lunch on Thursday, April 17, and conclude Friday afternoon, April 18.

**Graduation**

For the past several years, MPA graduation has been an “early bird” event on Sunday morning prior to the University’s graduation ceremony. Time has sometimes been tight, limiting graduation speaker remarks, introductions of the graduates, hooding ceremonies, and post-graduation celebrations. While efficient, the process often seemed rushed. This year, the MPA graduation will be held at 11 a.m. on Saturday, May 10, the day before the University’s ceremony. We will continue the traditional MPA ceremony, but there will be more time for remarks and festivities.

These are some examples of how we are working to apply our commitment to continuous quality improvement to the MPA program. If you have suggestions for other changes for us to consider or initiatives that might be launched, please contact me at stenberg@sog.unc.edu or 919.962.2377.

“The goals for all three experiments are to make the events more interesting and enjoyable for the participants, and to enable us to better spread the word about the strengths and contributions of our MPA program.”

Carl Stenberg
SPRINGS MANIA

The UNC-Chapel Hill MPA Program has a long history of sports participation, dating back to the legendary days of Deil Wright on the softball field. Fervor for organized sports remains strong for many students in the program today. This year’s teams are particularly notable for the variety of activities they are willing to try as a group. Among two cohorts, SOG Pound athletes proudly don custom red t-shirts on the court, on the field, and even in the pool.

It is easy to lose track of every sport students have tried this year. On the field, SOG Pound has played flag football, soccer, ultimate Frisbee, and softball. Court sports have included basketball and wallyball. Last but not least, some students even represented the MPA Program playing inner tube water polo.

One of SOG Pound’s most successful sports seasons ended in March, with our very own co-ed basketball team advancing to the Final Four and the men’s team to the Sweet 16. While not all teams have had successful records (last spring’s soccer team never won a game), intramural sports remains a great way for students to let off some steam and strengthen cohort culture outside the classroom. Playing sports together has helped students from two cohorts bond, a phenomenon that does not automatically happen between two classes.

Motivations for playing intramural sports go beyond the coveted champion t-shirt, a prize MPA teams have yet to win. Second-year student Justin Amos, a frequent team organizer and coach of SOG Pound, described his reasons for participating in intramurals: “The ultimate goal is to have fun. The second is to spend time with other students, and the third is to get outside.” Amos credits his involvement in intramural sports for personal gains in leadership and team skills also taught in the classroom.

Anyone who has watched their games knows that MPA athletes put almost as much blood, sweat, and tears into playing as they do into their schoolwork. This is sometimes evidenced through numerous injuries suffered by teammates going the “extra mile.” Students have suffered jammed fingers, stubbed toes, sprained hamstrings, and even a broken nose.

Beyond possible persistent injuries, intramural memories will likely last long after graduation for many.
studies in minority contracting. Martin reviewed case law and provided information the city used to develop an RFP for its own study. After her capstone was finished and Martin received her MPA, she remained interested in this issue. Martin went on to earn a law degree from UNC-Chapel Hill, and she now works for Beery Elsner & Hammond, a Portland, Oregon, firm specializing in municipal law.

The award-winning article, “Documenting Disparity in Minority Contracting: Legal Requirements and Recommendations for Policy Makers,” was published in the May-June issue of Public Administration Review. The article builds upon Martin's previous work and seeks to help local governments develop the appropriate factual and legal support for minority contracting programs. The authors developed a set of guiding principles municipalities can use to satisfy the legal requirements and meet the policy goals of minority contracting programs. The article also recommends a continuing focus on data collection at the local level.

Bluestein points out that Berner's initiative and good judgment about the framing of the article—combining practical results within the larger issue of evidence-based research—is a major reason why it was accepted for publication. As demonstrated by compliments shared among the three authors, collaboration was instrumental to the overall success of this project. School of Government faculty member Jonathan Morgan also provided additional support and suggestions for how to frame the research.

Bluestein stresses that Martin's work highlights unique advantages of the MPA Program, which include the following:

- Collaboration among faculty with different but complementary fields
- Opportunity for faculty to work with students on real and meaningful projects
- Integration of the School's regular interaction with state and local practitioners into the educational experience
- Ability of faculty to work with students and alumni to contribute new knowledge to the field arising out of practical work
- Leveraging of student resources to help faculty and the overall mission of the School of Government.

The Brownlow Award is a first for the UNC-Chapel Hill MPA Program, but published work is not. Several capstone papers have appeared in Popular Government, and efforts are underway to have more student work published in recognized journals, many building upon former capstone projects. Core characteristics unique to the School of Government foster this type of work and help build the success of the program both in North Carolina and on a national scale. We look forward to seeing more work of our alumni on the national stage, in keeping with the traditions of Louis Brownlow and the collaborative and supportive environment of the School of Government.

SAVE THE DATE:
PUBLIC ADMINISTRATION CONFERENCE ON NOVEMBER 6–7

The 2008 Public Administration Conference will be held Thursday and Friday, November 6–7, at the School of Government. The annual conference will begin Thursday afternoon with plenary and breakout sessions and will continue Friday morning with more educational and networking opportunities. Dean Mike Smith will host the annual Dean's Dinner on Thursday evening. Reunion years include the MPA Classes of ’68, ’78, ’88, and ’98.

UNC-Chapel Hill’s Homecoming festivities are scheduled for Saturday, November 8. Tar Heels from all decades are invited to return to Carolina to reunite with old friends, enjoy the football game, and show their Carolina spirit.

Visit www.mpa.unc.edu for updates on the conference agenda.
True Carolina Blue: Carrie Cook

Carrie Cook is a first-year student in the MPA program. She received her undergraduate degree from UNC-Greensboro, where she majored in communication with a minor in exercise sports science. “I loved Greensboro,” Carrie said. “Greensboro is really a college town. I have friends at all of the universities and through UNC-G I was able to get involved in community outreach projects.” She mentions Project Effort in particular, noting that it was a wonderful way for her to connect with youth in the community while she was an undergraduate. “Students from local schools were bused to us and we used physical activity to teach life skills,” she explained. “For example, the lesson of the day could be patience. We would have students play volleyball. At the beginning of the activity we would discuss what patience means, and once the activity was completed, students would rate themselves on how well they used the skill of the day, and list ways to take the skill beyond the gym into their everyday lives.”

When asked how her childhood affected who she is today, Carrie responded with one word: “adaptability.” She went on to say, “I call Charlotte my hometown, but Atlanta is very much in my heart because we lived there for eight years. My family is everywhere: Maryland, Atlanta, North Carolina. And my parents introduced me to new places and cultures. Those adventures help me to adapt wherever I go. My study abroad in Sweden reinforced my self-identity and adaptability.”

Carrie has a strong sense of service. “Throughout my life my role models were people who have been public servants,” she said. “I’ve been fortunate to have parents that surrounded me with wonderful examples of what public service is. Also, my high school track coach, church members, and several undergraduate professors further defined purposeful living through service. Public service, not government, was my attraction to UNC’s MPA Program. But I believe working in local government will help me have a direct impact on the quality of life for all people.”

Before entering the MPA Program, Carrie worked in Chapel Hill with AmeriCorps. She said, “AmeriCorps was the best experience of my life. I worked for a mentoring program set up by the school system to work with closing the achievement gap of Latino and black students. I developed mentoring objectives, ran a weekly tutorial program, and created monthly enrichment activities. I believe in this program because it builds social networks for youth. Bridging gaps between access, resources, and information is critical to student success.”

To really have an impact, Carrie knew she needed to go to graduate school. “I applied to several programs but really felt UNC was a great fit. Carl Stenberg and Maureen Berner both called me. They took an interest in what I wanted to do. No other program made that personal contact upon acceptance. I knew Carolina’s MPA Program is where I needed to be. I made the right decision. Also, I heard wonderful things about the alumni network and from talking with family friend Doug Bean ’74.”

While in the MPA Program, Carrie has most enjoyed “classes with numbers.” She continued, “Maureen Berner loves program evaluation and has a passion for statistical analysis so I really enjoy her courses. You can see the fire in her when she is teaching. She wants to see students succeed. The other course I really enjoyed was Chuck Szypszak’s Law for Public Administrators. His high moral code is continued on page 6
First-year MPA students were welcomed back from winter break with a rigorous three-day Assessment Center designed to provide useful suggestions for personal growth and meaningful connections with practitioners.

As in years past, the three-day seminar consisted of a mock interview, a group exercise, and an individual role play, in addition to a Myers-Briggs Assessment led by faculty member Vaughn Upshaw. Students are building upon the feedback they received at the Assessment Center in Gordon Whitaker’s Public Management and Leadership course this semester.

Volunteer participation is crucial to the success of this annual program. Whitaker, first-year students, and program staff wish to thank alumni for their continued support.

Thank you to everyone who generously volunteered their time and expertise:

Lydian Altman-Sauer '84
Alex Ashton '04
Doug Bean '74
Adam Brueggemann '02
Catherine Clark '99
B.J. Collins '01
Lyman Collins '82
Frank Cope '88
Stephanie Coplin '04
Adrienne Davis '02
Delvin Davis '00
Larry Davis '85
Beth Eastlick '95
Erin Eckert '00
Kevin Etheridge '03
Ryan Fehrman '02
Bill Flexner '66
Dan Goetz '76
Michael Halford '92
Suzanne Harris '00
Gwen Harvey '76
Carolyn Hutchison '86
Alicia James '04
Jim Klingler '99
Bob Laport '89

Joe Parker '90
Renee Pasthal '92
Sharon Paynter '01
Steve Raper '74
Bing Roenigk '86
Ben Rowe '94
Matt Roylance '97
Ben Scaggs '88
Stephanie Schmitt '01
Bob Slade '72
Stacey Teachey '95
Mark Trogdon '91
Rod Visser '85
Lee Worsley '97

Planning has already begun for Assessment Center 2009. Based on feedback from alumni and students, a few revisions are underway to make next year’s training better than ever. Please keep in mind next year's Assessment Center, scheduled for January 7–9, 2009, as a great opportunity to connect with new students and fellow alumni in Chapel Hill.

“I want to have a direct impact on people.”
David Ammons, Albert Coates, Professor of Public Administration and Government, published an article in the March 2008 issue of The American Review of Public Administration. In “City Manager and City Administrator Role Similarities and Differences: Perceptions Among Persons Who Have Served as Both,” Ammons compares the roles of city managers and city administrators by analyzing survey responses of 276 practitioners who have held both types of positions. Though some observers suggest the role of the city administrator is the functional equivalent of city manager, Ammons’ article offers insight into the differences between these crucial roles.

Milton S. Heath Jr. celebrated his retirement from 50 years on the School of Government faculty on February 28, 2008. Heath’s public service career spans some of the most important years in the history of environmental and natural resource use and protection. As legal counsel to NC House and Senate standing committees from 1967 to 1983, Heath helped pioneer significant environmental legislation including the Water Use Act, Dam Safety Act, State Environmental Policy Act, the Pesticide Law, Oil Pollution Control Act, Coastal Area Management Act, Oil and Hazardous Substances Control Act, and the Mountain Ridge Law.

Heath joined the Institute of Government in 1957 in natural resources and environmental law. Soon after beginning to teach state and local public officials at the Institute, he added courses in environmental law for graduate students at UNC-Chapel Hill and Duke University. Heath has consulted in countries from England to Kenya and written on air pollution control in Germany and Canada. He is the author or co-author of four books, numerous articles and professional papers, and eight law review articles concerning environmental and water resources law.

In January 2008, Heath was inducted into the NC Association of Soil and Water Conservation Districts Hall of Fame, complementing his election in 2005 to the Southeastern States Association of Soil and Water Conservation Districts Hall of Fame. He received the 2007 J.M. Jarrett Award from the Environmental Health Section of the NC Public Health Association for his excellent work “in the environmental health field as a proponent, teacher, and leader.” Also in 2007, he received his second Newton Underwood Award for Excellence in Teaching from the UNC-Chapel Hill School of Public Health.

At the retirement ceremony in February, Dean Mike Smith announced the launch of an endowment fund to create the Milton S. Heath Jr. Environmental Lecture at the School. The endowed lecture, Smith said, “will continue the remarkable tradition of teaching and learning that Milton has embodied for more than five decades.”

Richard Whisnant was promoted to professor of public law and government in January. Whisnant joined the Institute of Government in 1998 and has written extensively on environmental law topics in North Carolina. He was instrumental in bringing the Environmental Finance Center to the School of Government and key to its success. Additionally, Whisnant has served as a leader in integrating technology into the overall work of the School of Government. Dean Mike Smith said, “Richard has done a great job in a number of different areas. His work in environmental law has been terrific. He is a wonderful colleague who richly deserves this promotion.”
IF IT’S FEBRUARY, IT MUST BE JOB FAIR MONTH
by Susan Austin

Most of you know that February is Job Fair month for students in the MPA Program. Many organizations offering summer professional work opportunities come to the School of Government on Mondays and Fridays throughout the month to interview interested students. The offers have started rolling in, and by the end of February, more than half of our first-year students had accepted, or were considering, exciting offers. While these are not the only organizations that will be providing opportunities to our students, they certainly got the search process off to a rousing start!

All of us in the MPA Program extend a big thank-you to the following organizations that took time in February to interview our students:
- All Kinds of Minds
- Charlotte–Mecklenburg Utilities
- Chatham County Economic Development Corporation
- City of Asheville
- City of Charlotte Budget & Evaluation Office
- City of Rocky Mount
- Granville County
- NC Department of Public Instruction
- NC Department of State Treasurer/Retirement Systems Division
- NC General Assembly Division of Fiscal Research
- Orange County Manager’s Office
- Orange County Budget Office
- Town of Chapel Hill
- Triangle Community Foundation
- US Government Accountability Office
- US Office of Management & Budget
- Wake County

FROM THE ALUMNI BOARD PRESIDENT

Dear Friends,

Thank you for this opportunity to lead our alumni association’s efforts in 2008. The MPA Program and everyone associated with it have enriched my life personally and professionally, and I am happy to give back just a small piece of that by serving as the Alumni Board president this year.

In 2008, the Alumni Board hopes to build upon past successes. In this age of increasing graduate school tuition and increasing competition for recruiting the brightest and most diverse students, we will continue to support the work of Scholarship Chair David Cooke ’82 and External Relations Coordinator Jean Coble, as they strive to improve scholarship resources for current and future students. We also plan to support the work of Bill Flexner ’66 and Steve Raper ’74 and their committee of fellow alumni, who are looking at how the program and the alumni association can tap into the largely untapped resource that is the growing number of program graduates entering retirement.

As always, we will host the annual Conference on Public Administration, scheduled for November 6–7, 2008. Our team of alumni volunteers is hard at work to make this year’s event better than ever.

Please don’t hesitate to contact me at 919.856.2176 if you have something that you would like the Alumni Board to address this year.

Yours truly,

Elaine Mejia, ’96
Director, NC Budget & Tax Center

SUMMER EVENTS FOR ALUMNI

Coastal North Carolina alumni and those attending the NC Local Government Budget Association Summer Conference are invited to an event hosted by the MPA Program on Thursday evening, July 17, at the Sheraton Atlantic Beach. Invitations will be sent this spring. If you plan to be in the area on vacation during that time, contact Jean Coble at coble@sog.unc.edu, and we will gladly include you on the invitation list.

Watch your mail: This summer’s road trip to meet with alumni will be in our own backyard, when we have lunch with our EPA and Orange County/Hillsborough alumni. Details to be announced later this spring.
LIFE EVENTS
On the Move
Tom Conlon ’84 was elected to a fifth term on the St. Paul School Board in St. Paul, Minnesota. He is also a community faculty member at Metropolitan State University’s College of Management.

Jim Donnelly ’93 was elected to the Self Help Credit Union Board in Raleigh.

Erin Norfleet Gentile ’00 is director of finance in the Behavioral Health Residential Services division of F.E.G.S., a social service agency in New York. Erin and her husband continue to enjoy New York and are sharing it with daughter Ida Faye, who is nearly two years old.

Brannon Godfrey ’88 has been appointed city manager of Winchester, Virginia.

Gardner Lee Johnson ’84 of Bennettsville, South Carolina, was appointed director of human resources for the Marlboro County school district.

Nick Lewin ’96 completed a clerkship with Chief Judge Dennis Jacobs of the US Court of Appeals for the Second Circuit. He is now a federal criminal prosecutor in the US Attorney’s Office in Manhattan, New York.

Chris Long ’86 is deputy associate director for management at National Institute of Environmental Health Sciences (NIEHS) in Research Triangle Park.

Kimberly Pearson-Brown ’95, joined the City of Charlotte as assistant to the city manager for city council and constituent relations. She was previously homeless services coordinator for the City of San Diego, California. Welcome back to North Carolina, Kim!

Philip Rogers ’05 accepted a permanent policy analyst position in the Eastern Carolina University Office of the Chancellor. This position replaces the interim position he previously held at ECU.

Barbara Roole ’97 joined the staff of the NC Health and Wellness Trust Fund in March, after seven years at the Z. Smith Reynolds Foundation. In her new position, she oversees health disparities, grantmaking, program development, and public education efforts.

Adrienne Simonson ’00 accepted a permanent position with the US House of Representatives’ Appropriation Committee. She is serving on the Commerce, Justice, Science Subcommittee in Washington.

Accolades
The City of Coral Springs, Florida, is a recipient of the 2007 Malcolm Baldrige National Quality Award, the nation’s highest Presidential honor for organizational performance excellence. For the first time in the history of the Baldrige Award, nonprofit organizations, including local governments, were selected. Congratulations to Deputy City Manager Ellen Liston ’78 and the City of Coral Springs!

Kory Wilmot ’02 passed the American Institute of Certified Planners (AICP) exam in November 2007 and is now an AICP certified planner. Kory is environmental and transportation planner for URS Corporation in Morrisville, North Carolina.

New Arrivals
Matt Bronson ’97 and wife, Samantha, welcomed a son, Reid Matthew Bronson, on January 29, 2008. Reid weighed 7 lbs., 6 oz. and measured 20.5 inches long. The happy family resides near San Francisco.

Ursula Baker Hairston ’98 and her family welcomed a new addition earlier this year. Lillie Vaughn Hairston was born January 8, 2008. She weighed 7 lbs., 6 oz. and measured 20 inches long. Siblings Niayla and Sabe are happily adjusting to their new baby sister.

Chris Harder ’03 and his wife welcomed Samantha Caroline Hanson Harder into the world on November 2, 2007. She weighed 8 lbs., 6 oz.

Lori Ann Nicholson ’91 and her husband, Kurt Kuhlmann, welcomed a third daughter, Grace Margaret Kuhlmann, on November 22, 2007 (Thanksgiving Day). Grace weighed 8 lbs., 5 oz. and measured 21 inches long. Big sisters Anna and Erica are thrilled.

Weddings
Dawn Williams ’03 and Adam Ross ’03 were married November 11, 2007, in Atlanta, where they reside.

Retirements
Bruce Bondo ’67 retired from the Lieutenant Governor’s Office on Aging in January. He will continue part time as senior policy and planning consultant and will begin a career in consulting.

Cliff Copeland, ’75 announced his retirement from Chowan County, North Carolina, after 29 years of service. Cliff has the second-longest tenure of a county manager in the state. He will retire in July.

Steve Routh ’80 is retired from the City of Reidsville, North Carolina.

Rod Visser ’85 retired from Orange County, North Carolina, and is a project management consultant in Chapel Hill.
The MPA Program gratefully acknowledges alumni and friends listed below who have contributed to another successful year. Your generosity allows us to continue to offer valuable aid and services to MPA students. We appreciate your outstanding contributions. Although every effort has been made to ensure accuracy, we realize omissions or errors may have occurred and express our regret. Please advise Jean Coble, external relations coordinator, at coble@sog.unc.edu of any corrections so we can update our records. This Honor Roll of Donors does not include pledges or deferred gifts.

Donors are distinguished in two advanced categories of giving. The "A" Honor roll recognizes donors whose cumulative giving has crossed a threshold of $5,000. "Sustained Givers" are alumni whose cumulative giving has reached a threshold of $500.

**“A” Honor Roll**

These donors have taken a leadership role in supporting the MPA Program by advancing its mission to prepare students for leadership careers in public service. Those names shown in bold were added to the list in 2007.

- Russell Allen
- David Ammons
- William Flexner
- Wally Hill
- Cal Horton
- Ed Kitchen
- Robert and Geraldine Laport
- Ellen Liston
- MPA Alumni Association
- Susan Stewart Mengel
- Jane Preyer
- Steve Raper
- Doug and Sharon Rothwell
- Sidley, Austin, Brown & Wood, LLP
- Betsy Ros Howe Stafford
- Richard and Jere Stevens
- Malchus and Amanda Watlington
- Gordon Whitaker
- Kenneth Woodcock
- Richard and Patricia Woodcock
- Edward Wyatt
- Deil and Patricia Wright

**Sustained Giving**

Our thanks and appreciation goes to those individuals who give consistently to the MPA Program. The donors listed below join a group of prior donors listed on the “Sustained Givers” plaque located in the MPA Program suite.

- Lew Brown
- Jennifer & Stockton Butler
- Lee Carter
- George Chandler
- Larry DiRe
- Alfred Light
- MPA Class of 2005
- Richard McLean
- Chris Morrill
- Ken Noland
- Tom & Charlotte Peddicord
- Betty Sanders
- Richard Slozak
- Bryan Steen
- Mary Vigue
- Lee Worsley
- Steve Yost
Your Gift Matters

We acknowledge everyone who made a gift to the MPA Program during 2007. Each gift is important and demonstrates a commitment to providing a quality graduate education to future public service leaders. Thank you for your continued support.

J. Allen Adams
J. Russell Allen
Stephen Allred
J. Russell Adams
David N. Ammons
Richard Nelson Apling
Marshall Ashcraft
Jerry Asher
Susan Austin
Ayco Charitable Foundation
James Baker
Bree Bean
Douglas Bean
Stacey Isaac Berahzer
Wendi Bernard
Jerri Bland
Jerry Bland
Hazen Blodgett
Bruce Bondo
Matthew Bosse
Patricia Boswell
Gina Boutwell
Raymond Boutwell
Kristen Allen Bovid
L. Ellen Bradley
Tanya Conklin
David Cooke
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Amy Pomerantz Easley
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Kevin Fitzgerald
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Joanna Foster
A. Lee Galloway
Deborah Goldberg
Joyce Gordon
Christine Gorelick
Amy Gorely
Frank Gray
Kyle Gray
James Greene
Chelsea Garkin
Raffin Hall
Susanne Harris
Geovendolin Harvey
Meredith Hatch
Gabriel Hatcher
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Erin Higgins
Wally Hill
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International City/County Management Assoc.
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Ellen Johnson
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Peter Key
Nancy Kiplinger
Ed Kitchen
Nancy Kalm
Sharon Laisture
Benjamin Lane
Robert Laport
Scott Leo
David Leonetti
Robert Lerner
Nicholas Lewin
Taylor Libby
Alfred Light
Mollie Light
Ellen Liston
W. Christopher Long
Heather Luckey
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Daniel McCarthy
Faith McDowell-Thompson
Denny McGuire
Richard McLean
Peggy Mervis
Flaventine Miller
Christopher Morrill
MPA Alumni Assoc.
Benjamin Murphy
NC 401K Plan Prudential Retirement
NC Association of City & County Commissioners
NC City & County Management Assoc.
Daniel Newman
Kenneth Noland
Jenny Noonan
Marcia Onieal
Francesca O’Reilly
John O’Reilly
Michael Owens
Abby Parcell
Douglas Paris
Charlotte Peddicord
Thomas Peddicord
Charles Penny
Martha Perigo
Charles Perouse
Eric Peterson
John Pick
Catherine Pierce
Ted Pover
Jane Preyer
Gerald Rakestraw
Stephen Raper
Martha Reed
Marilyn Riddle
Christina Ritchie
Suzanne Roberts
Lila Roenigk
Adam Ross
A. Douglas Rothwell
Sharon Rothwell
Brent Sanders
Joel Sasser
Stephanie Schmitt
Richard Self
Carolyn Shapard
Charles Shapard
Christopher Sherman
Adrienne Simonson
Richard Slozak
Charlotte Terrell-Galke
David Thompson
Steve Thorburn
James Varano
Peter Varney
Mary Vigne
Roderick Visser
John Vogt
Deborah Waesch
Tonya Walton
Donna Warner
Hardin Watkins
Malchus Watlington
Amanda Watlington
Gordon Whitaker
Brittany Whittmore
Beverly Williams
Emily Williamson
Michael Williamson
Andy Willis
Jennifer Willis
Kory Wilmot
Kenneth Woodcock
Patricia Woodcock
Richard Woodcock
Noah Woods
Thomas Worley
Lee Worsley
Michelle Winter
James Wright
Edward Wyatt
Kirsten Wyatt
Sara Yanor
Steve Yost
MPA Website Gets a Makeover

In addition to a new design, the MPA Program website (www.mpa.unc.edu) has undergone a spring cleaning. We think you’ll find it much easier to navigate and find what you’re looking for. A new career services section has also been added, which includes information for potential employers, students looking for jobs, and a list of professional and membership organizations.

The website’s alumni section will soon get an update too. It will host a new, user-friendly directory to make your search for long-lost alumni pals easier than before.

If you have ideas for improving the website, please e-mail Susan Austin at austin@sog.unc.edu. If you have questions or comments about the alumni section or new alumni directory, please contact Jean Coble at coble@sog.unc.edu. Happy surfing!